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URBAN PLANNING - DESIGN - RESEARCH

STEPHANIE YEE-KAY CHAN

PORTFOLIO

PUBLICATIONS 2 - 12

CAMPAIGNS 13 - 17

PROJECTS 18 - 24

WHAT I CAN HELP WITH :

STRATEGIC PROJECT MANAGEMENT

COMMUNITY ENGAGEMENT & PROGRAMMING

QUALITATIVE RESEARCH

LAND USE & URBAN DESIGN

ORGANIZING & CAMPAIGNING

PUBLICATIONS, WRITING, EDITING & GRAPHIC DESIGN

TRANSLATION & MARKETING

PUBLICATIONS

EDITED, WRITTEN, DESIGNED



NYC Council Land Use Training Guide (2022)

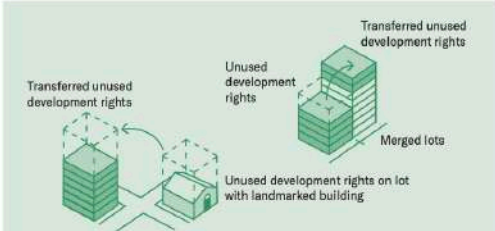
Hester Street partnered with Local Progress and the Advocacy Institute to design a training tailored to the needs of newly elected NYC Council Members around land use and zoning. The training included historic and contemporary applications of land use, showcased the effects of policy on New Yorkers, and illustrated processes and programs relevant to Council Members' work.

The materials Hester Street developed for the training may be downloaded and used as popular education tools for organizers and educators to build capacity and knowledge around NYC land use issues.

<https://hesterstreet.org/projects/nyc-council-land-use-training/>

197-A Plan
197-A plans provide guidance for future actions of city agencies through a document that lists a community's shared vision for a neighborhood.

Affordable Housing
Housing units that are subsidized in order to be affordable to lower-income households.



Air Rights (Transferrable Development Rights [TDR])
Air rights are the unused potential development rights on any given property, in other words, the difference between the actual built floor area and the maximum permitted floor area.

	Extremely Low-Income	Very Low-Income	Low-Income	Moderate-Income	Middle-Income
AMI	0-30%	31-50%	51-80%	81-120%	120-165%
				Most HPD programs cut off at 120%	

Area Median Income (AMI)
The median household income for the region or neighborhood.

Article XI ("Private Housing Law of the State of NY")
Administered by HPD, the City Council may exempt real property from taxation for up to forty years in return for an agreement to rent only to eligible tenants at affordable rents.

Article 78 Proceeding
A proceeding used to appeal the decision of a New York State or local agency to the New York courts.

As-of-Right
A proposed development that complies with all applicable zoning codes. This development would not require to undergo ULURP, special permits, variances, or any discretionary action from the City Planning Commission or the Board of Standards and Appeals.

Authorizations
A discretionary action that modifies specified zoning requirements if certain findings have been met.

Base Height
Maximum permitted height of building's street wall before required setbacks.

Board of Standards and Appeals (BSA)
The Board of Standards and Appeals regulates land use, development, and construction to evaluate and authorize relief through special permits and variances from zoning code in unique situations.

Bulk
The mass and shape of a building attributed to the culmination of its required zoning.

Certificate of Appropriateness (CoA)
Issued by the Landmarks Preservation Commission to determine that work done on a landmarked property or in historic districts is architecturally appropriate.

NYC FOR RACIAL JUSTICE

FINAL REPORT OF THE NYC RACIAL JUSTICE COMMISSION

DECEMBER 28, 2021*



NYC RACIAL
JUSTICE
COMMISSION



[NYC for Racial Justice: A Final Report of the Racial Justice Commission \(2021\)](https://racialjustice.cityofnewyork.us/)

The Racial Justice Commission (RJC), formed in 2021, is a charter revision commission tasked with examining structural racism within NYC. The RJC has examined the City's Charter to identify structural barriers facing Black, Indigenous, Latinx, Asian, Pacific Islander, Middle Eastern and all People of Color (BIPOC*) in NYC and, based on community input, has put forward Ballot Questions aimed at eliminating barriers and promoting racial equity. New Yorkers will vote on these proposed changes to the city's charter in November 2022.

<https://racialjustice.cityofnewyork.us/>

[New York City Housing Authority
\(NYCHA\) Comprehensive
Modernization Program
Community Visioning Reports
\(English & Spanish\) \(2021\)](#)

As part of the 2019 United States Department of Housing and Urban Development (HUD) agreement, the New York City Housing Authority's (NYCHA) Transformation Plan outlines critical improvements to the Authority's management structure, policies and operations. Through the continuing implementation of this plan, NYCHA is working to improve residents' quality of life and the delivery of services at its 335 developments, while addressing specific compliance pillar areas, including lead-based paint, leaks and mold, heating and elevator services, and pest and waste management, across the portfolio.

<https://www.nyc.gov/site/nycha/about/transform-nycha/st-nicholas-houses-and-todt-hill.page>

March 2022

SAINT NICHOLAS HOUSES

NYCHA Comprehensive Modernization

May 2022

TODT HILL HOUSES

NYCHA Comprehensive Modernization

Summary of Todt Hill Residents' Engagement Sessions



Land use & zoning **Action Guide** *for religious facilities*

Welcome	
Chapter 1: What's happening, and why does it matter?	Before COVID-19, I enjoyed walking in Manhattan neighborhoods. I would often pass a familiar church, synagogue, mosque, or temple. Sometimes I didn't see any activity—even on the day of worship—or only a small congregation. And it was easy to notice a leak from the roof or another maintenance problem. I started to hope that the congregation was not in such straits that they were considering selling their property to a luxury developer and moving away.
Chapter 2: Rights, restrictions, and responsibilities	There are so many beautiful houses of worship in Manhattan—but I know some are facing the dilemma of, "How do we maintain or grow our mission and still keep the building?"
Chapter 3: Let's take stock	This Action Guide was developed in partnership with graduate students at NYU's Wagner School as a primer for congregations facing land use issues for the first time. Religious

[Land Use & Zoning Action Guide for Religious Facilities](#) [Manhattan Borough President's Office \(2021\)](#)

Manhattan Borough President Gale Brewer initiated a Religious Facilities Task Force that brought together stakeholders to meet and discuss strategies around issues congregations are facing as it relates to development pressures and the impact on communities. This Action Guide was developed in partnership with graduate students at NYU's Wagner School as a primer for congregations facing land use issues for the first time. Religious institutions are a bedrock of neighborhood life and identity, and serve as a spiritual, social, and cultural resource for our city. The pressure of being in New York shouldn't have to mean that congregations close—or that they "cash in" from a once-in-a-generation real estate boom.

<https://www.s4program.org/resources/land-use-and-zoning-action-guide-for-religious-facilities>

Envision SoHo/NoHo:

A Summary of Findings & Recommendations



Envision SoHo /NoHo A Summary of Finding & Recommendations (2021)



SoHo and NoHo are dynamic mixed-use neighborhoods with a diverse blend of residential, office, creative and retail spaces. The SoHo/NoHo Neighborhood Plan seeks to expand housing opportunities for New Yorkers and promote equity, support continued cultural and economic success in a holistic way and reduce regulatory burdens for the people who live and work there.

<https://www.envisionsohonoho.nyc/>

INNOVATION, INTENTION, AND INEQUITIES:

Addressing the Potential Social Impacts of Innovation Districts in Post-Industrial Waterfront Zones Upon Working Class and Minority Neighborhoods

A Thesis Presented to the Faculty of Architecture, Planning, and Preservation
COLUMBIA UNIVERSITY

In Partial Fulfillment of the Requirements for the Degree
Master of Science in Urban Planning

By
Stephanie Yee-Kay Chan
May 2018

Advisor: Dr. Hiba Bou Akar
Reader: Moira O'Neill



[Innovation, Intention, and Inequities: Addressing the Potential Social Impacts of Innovation Districts in Post-Industrial Waterfront Zones Upon Working Class and Minority Neighborhoods \(2018\)](#)

Stephanie Yee-Kay Chan

This paper analyzes how the development of innovation districts in industrial waterfront zones affects the social vulnerabilities of working class, minority and immigrant neighborhoods towards gentrification. Research uses Sunset Park, Brooklyn as a neighborhood case study and incorporates a mixed-methodology design through archival research and qualitative interviews. This study first defines the pre-existing risks and relationship between industrial use zoning and neighborhood social vulnerabilities through archival research of neighborhood history and recent urban developments. Qualitative data is generated through interviews of neighborhood residents, community activist organizations and non-profits of Sunset Park, Brooklyn, tenants of Industry City, advocates of Innovation Districts, and urban planners to understand the potential, social impacts of innovation districts and their adaptive re-use schemes upon working class neighborhoods.

<https://academiccommons.columbia.edu/>

[doi/10.7916/D8B29BSP](https://doi.org/10.7916/D8B29BSP)

Getting it Right:

Examining the Local Land Use Entitlement Process in California to Inform Policy and Process



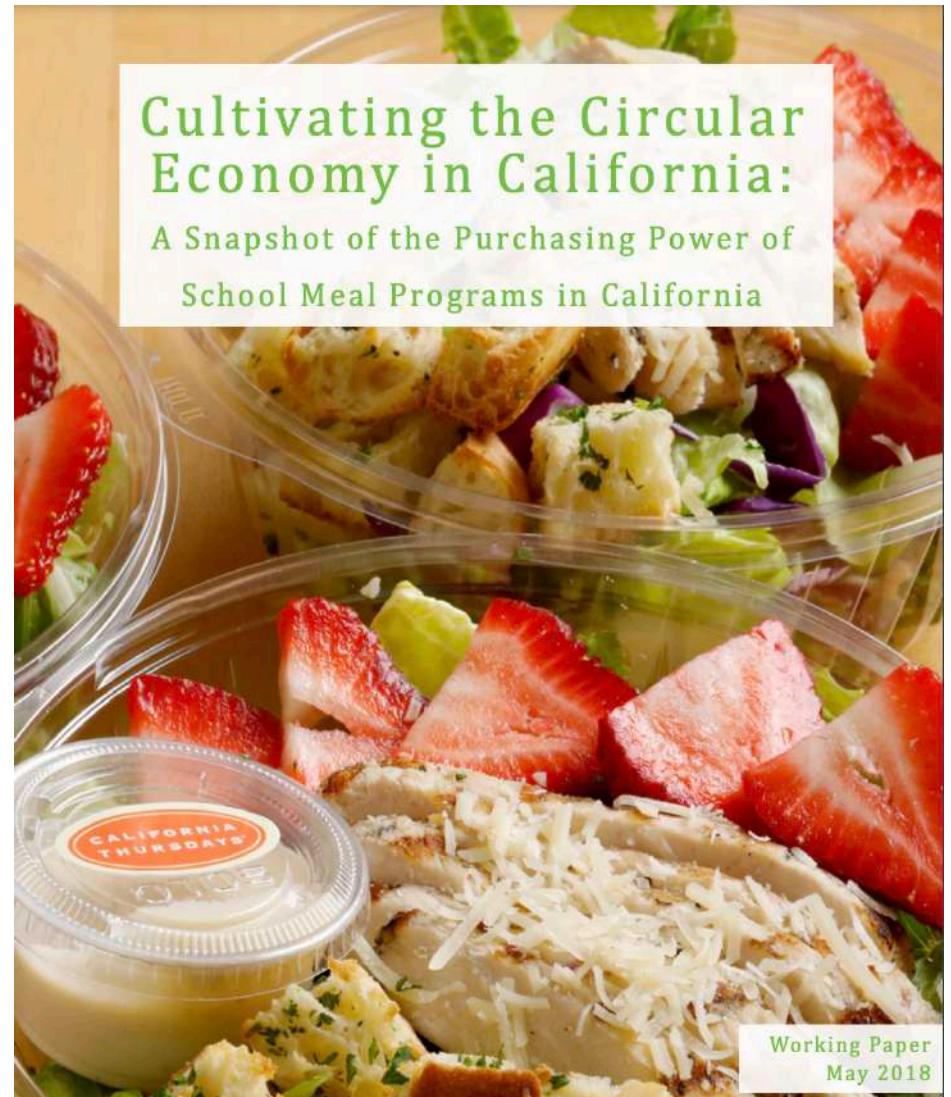
Working Paper
February 2018

BerkeleyLaw
UNIVERSITY OF CALIFORNIA

Center for Law, Energy &
the Environment



COLUMBIA
GSAPP
URBAN
PLANNING



Cultivating the Circular Economy in California:

A Snapshot of the Purchasing Power of School Meal Programs in California

Working Paper
May 2018

Moira O'Neill, JD
Beth Spittler, MPP
Christelle Robaut, MCP
Malo Hutson, PhD, MCP

COLUMBIA
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URBAN
PLANNING

COLUMBIA | GSAPP
Urban Community and Health Equity Lab







LOCAL GOVERNMENT POWERS FOR DISASTER RISK REDUCTION:

A Study on Local-Level Authority
and Capacity for Resilience

2017



http://cudrr.org/wp-content/uploads/2017/07/LG-Powers-for-DRR_2017_Final_20170531.pdf



Making Cities Resilient Report 2019:

A snapshot of how local governments progress
in reducing disaster risks in alignment with
the Sendai Framework for Disaster Risk Reduction

Contribution from the Action on "Making Cities Sustainable and Resilient:
Implementing the Sendai Framework for Disaster Risk Reduction 2015-2030 at the Local Level"

<https://www.unisdr.org/campaign/resilientcities/toolkit/article/making-cities-resilient-report-2019.html>

CENTER FOR AN URBAN FUTURE

SEPTEMBER 2014

RE-ENVISIONING NEW YORK'S BRANCH LIBRARIES



Center *for an*
Urban
Future

www.nycfuture.org SEPTEMBER 2014



BRIDGING THE DISCONNECT

New York City is facing a youth unemployment crisis, but the city's youth workforce development programs reach only a fraction of those in need of help and are too often misaligned to the developmental needs of young New Yorkers

[CENTER FOR AN URBAN FUTURE](https://nycfuture.org/pdf/Re-Envisioning-New-Yorks-Branch-Libraries.pdf)

<https://nycfuture.org/pdf/Re-Envisioning-New-Yorks-Branch-Libraries.pdf>

[CENTER FOR AN URBAN FUTURE](https://nycfuture.org/research/bridging-the-disconnect)

<https://nycfuture.org/research/bridging-the-disconnect>

Pro Se Manual:

Asylum, Withholding of Removal, and
Convention Against Torture Protection
for Survivors of Domestic Violence

Do you fear that you may be abused by your husband, boyfriend, or partner if you return to your country of origin?

If so, you may have a claim for protection from the United States government, granting you relief from deportation and the ability to remain in the United States.



CENTER FOR Gender & Refugee STUDIES

Prepared by

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<http://cgrs.uchastings.edu>
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Design by Megan Coyle with contributions from Stephanie Chan

While the intention of this manual is to help you prepare your own domestic violence asylum application, it does not provide legal advice. We therefore recommend that you seek legal consultation to discuss the particulars of your case to the extent possible.

[The Center for Gender and Refugee Studies - UC Hastings Law School](http://www.uchastings.edu/cgrs)

[Pro Se Manual \(English / Spanish / Creole\) \(2014\)](#)

C A M P A I G N S

THAT I HAVE WORKED ON



Radical Imagination for Racial Justice (2022)
Surdna Foundation

The Surdna Foundation announced that a nearly \$13 million has been committed to support artists of color working to advance racial justice within their local communities. The funds will be distributed through an artist regranting initiative featuring a diverse cohort of eleven intermediary organizations, which are national and regional in scope, and include several municipal and local partnerships.

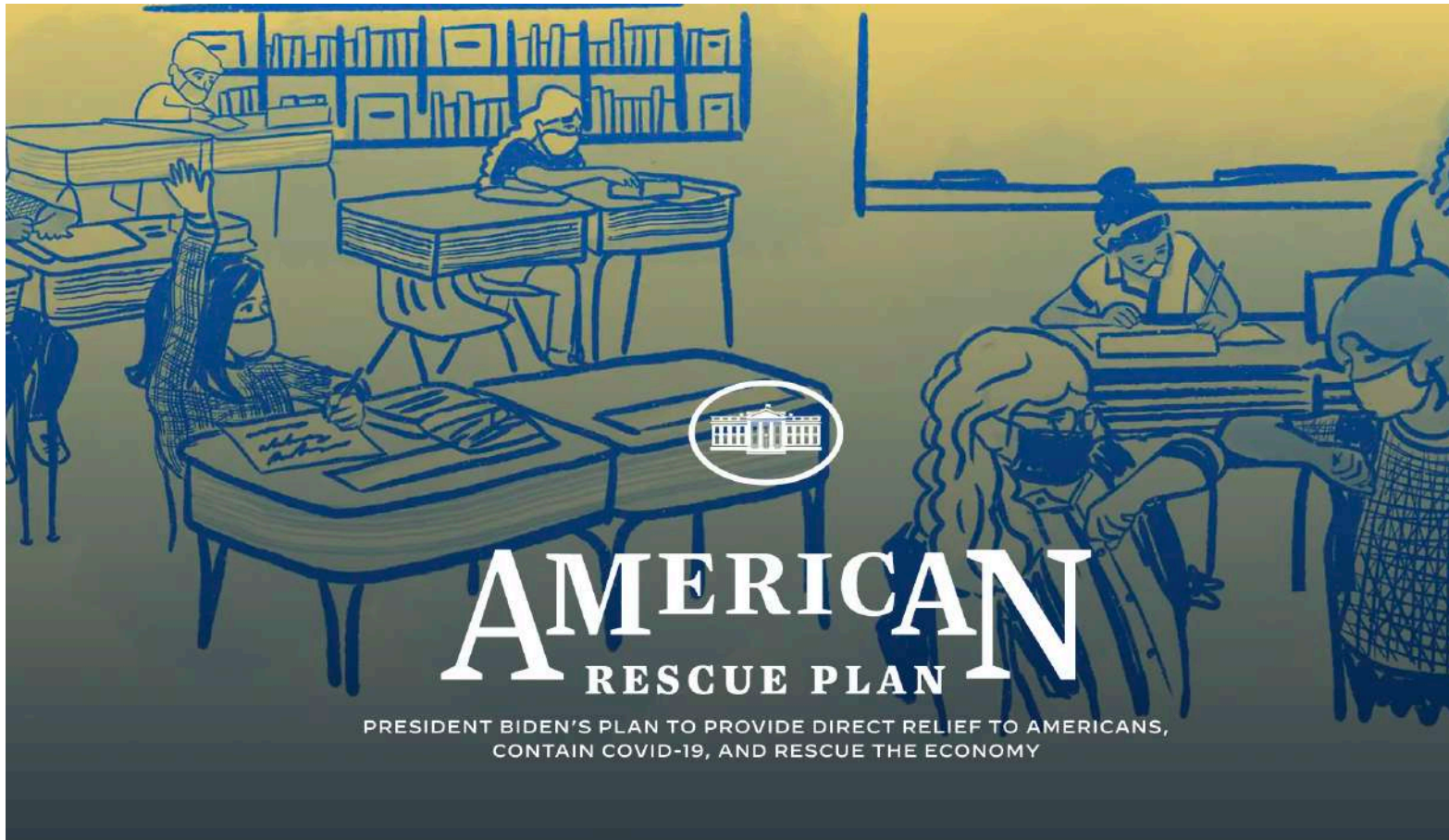
<https://surdna.org/news-insights/investment-in-artists-of-color-to-advance-racial-justice/>



Together We Thrive
Black Business Network (2022)

The Together We Thrive: Black Business Network is a coalition that will provide Access to Capital, Networks and Technical Assistance to support Survival, Success & Sustainability of Black-owned businesses. Unlike other loan or grant programs, this initiative will provide wraparound services designed by and for Black-owned businesses while also strengthening the entire Black business ecosystem to promote self determination, generational wealth, and equitable neighborhoods.

<https://www.togetherwethrivenyc.org/>



The COVID-19 pandemic and the corresponding economic crisis have undermined the health and economic wellbeing of American workers. Millions of Americans, many of whom are people of color, immigrants, and low-wage workers, continue to put their lives on the line every day to keep the country functioning through the pandemic. And more than 9.5 million workers have lost their jobs in the wake of COVID-19, with 4 million out of work for half a year or longer. Without additional government assistance, the economic and public health crises could drag on and our national vaccination program will be hobbled at a critical moment.

The American Rescue Plan will change the course of the pandemic and deliver immediate relief for American workers. The plan will build a bridge to an equitable economic recovery and immediately reduce child poverty. The bill is one of the most progressive pieces of legislation in history, with more than two thirds of its tax cuts and direct payments going to families making less than \$90,000 per year.

<https://www.whitehouse.gov/american-rescue-plan/>



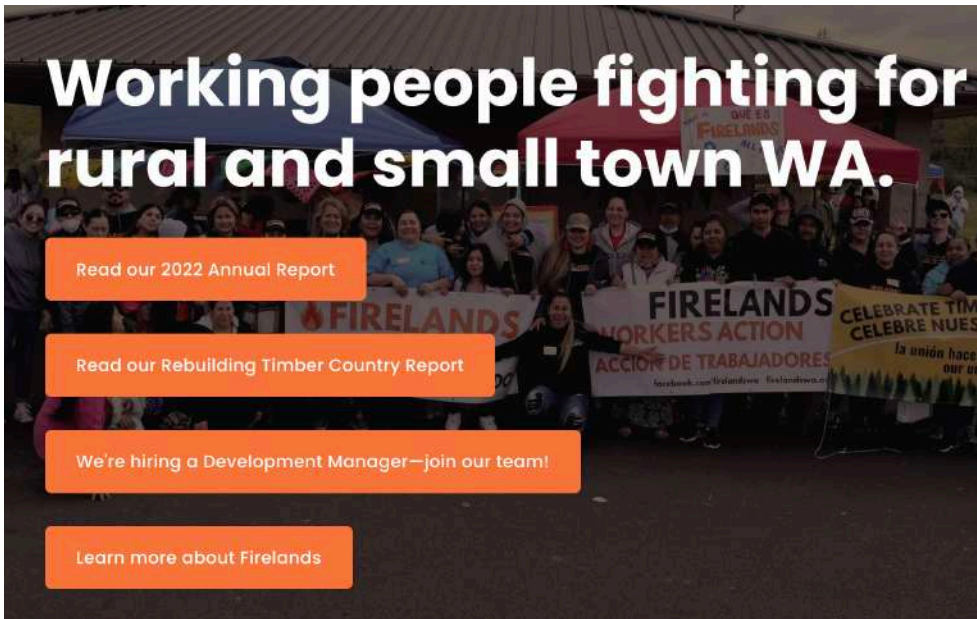
For an Economy and Democracy that works for ALL of us.

So that we each have what we need from cradle to grave.

 **MISSOURI JOBS WITH JUSTICE**

Missouri Jobs with Justice is a coalition of community, labor, student and religious groups committed to fighting together for economic justice in Missouri. Organizations and individuals make up the base of Jobs with Justice. Since 1999, MO Jwj has shown up for workers across the state.

<https://mojwj.org/>



Working people fighting for rural and small town WA.

Read our 2022 Annual Report

Read our Rebuilding Timber Country Report

We're hiring a Development Manager—join our team!

Learn more about Firelands

FIRELANDS

Powered by low-wage workers in the natural resource and care economies, Firelands Workers United / Trabajadores Unidos advocates for workers' rights across rural Washington through education and narrative change work.

<https://www.firelandswa.org/>

billion minds

The Billion Minds Institute focuses attention on the goal of a humane and regenerative social climate for human sustainability. This way of thinking calls for a new diversity of collaborations and partners, knowledge and data sharing, tools and policy packages, methods and testable models — linking social innovators and mental health innovators.

<https://abillion.org/about-us>



Chinese American Planning Council is the nation's largest Asian American social services organization and we are the trusted partner to 60,000 individuals and families striving to achieve goals in their education, family, community and career.

<https://www.cpc-nyc.org/>

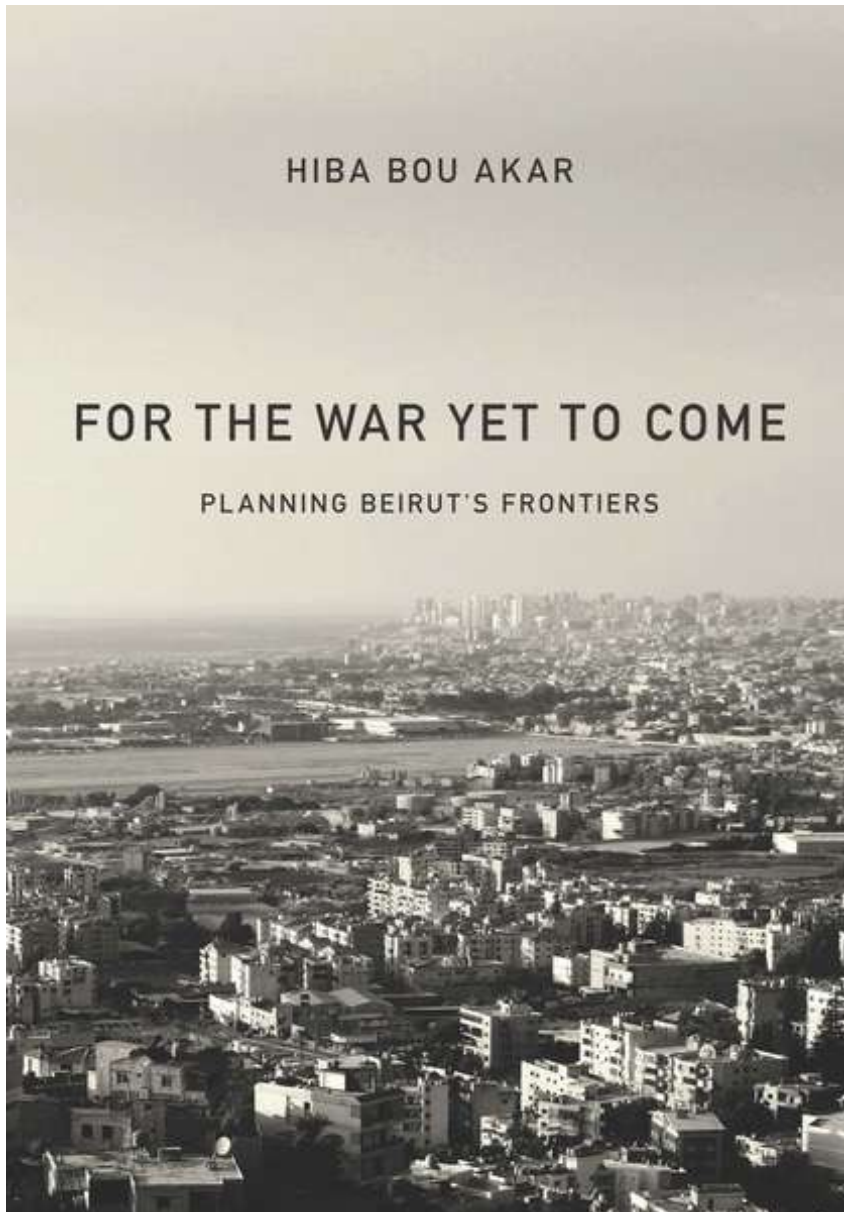


El Puente is a community human rights institution that promotes leadership for peace and justice through the engagement of members (youth and adult) in the arts for social change, education, social justice organizing, wellness and environmental advocacy.

<https://elpuente.us/>

P R O J E C T S

EDITED, MANAGED, ASSISTED, WRITTEN, CREATED



Studio project with Studio X - Rio focusing on social housing in Pedregulho.

https://issuu.com/syc2140/docs/final_rio_book

Provided editing assistance and language transcription.

<https://www.sup.org/books/title/?id=25764>



[East Side Coastal Resiliency \(ESCR\) Public Engagement \(2019\)](#)
[NYC Department of City Planning / Manhattan Borough President's Office](#)

The East Side Coastal Resiliency (ESCR) Project is a coastal protection initiative, jointly funded by the City of New York and the federal government, aimed at reducing flood risk due to coastal storms and sea level rise on Manhattan's East Side from East 25th Street to Montgomery Street. The boundaries of this project correspond with the natural "pinch-points" in the 100-year floodplain: areas where the land is higher along the coastline, making it easier to close the system off from water entering from the north and south. The project design integrates flood protection into the community fabric, improving waterfront open spaces and access, rather than walling off the neighborhood. Construction on the East Side Coastal Resiliency project began in Fall 2020 and will continue through 2026.

<https://www.nyc.gov/site/escr/index.page>

[U.S. Tall Wood Building Prize](#)

[SHoP Architects P.C - 475 W 118th \(2015\)](#)

Next-generation lumber and mass timber products are becoming the latest innovation in building. Innovative new technologies and building systems have enabled longer wood spans, taller walls, and higher buildings, and continue to expand the possibilities for wood use in construction. Mass timber wood products are flexible, strong, and fire resistant, and can be used as a safe and sustainable alternative to concrete, masonry, and steel. Using wood helps to reduce greenhouse gas emissions by storing carbon and simultaneously offsetting emissions from conventional building materials. Wood can also help struggling rural forest communities. During the Recession, the drop in new construction and decline in home remodeling had a deep impact on wood manufacturing. However, if next-generation wood products can penetrate just five to fifteen percent of the non-residential North American market, it would mean roughly 0.8 - 2.4 billion board feet of lumber consumed annually. To put that in real-world context, roughly 35 jobs are created for each million board feet of wood processed.

The two winning proposals – Framework and 475 West 18th – were selected by a panel of distinguished jurors in the architecture and engineering fields who are familiar with innovative wood building systems.

<https://www.shoparc.com/>



Together, we can build
a flexible outdoor, multiuse space for everyone!

B60TH ST COMMUNITY DESIGN BUILD AND CELEBRATION!



SATURDAY, MAY 28, 2022 | 11AM-2PM
BEACH 60TH ST & ROCKAWAY BEACH BLVD

Ideas generated at our Community Design Charette for an open outdoor
interpretive space will be implemented on this day.

11AM: Design/Build Plantings and Improvements on the Site

People of all ages are welcome to join. Dress accordingly.

**12PM-2PM: Live musical performances by Bobby Harden and the Soul Purpose Band along with
food by local Rockaway vendors the Cradle NYC and Nae's Italian Ice.**

To register, please visit [riserockaway.org](https://www.riserockaway.org)

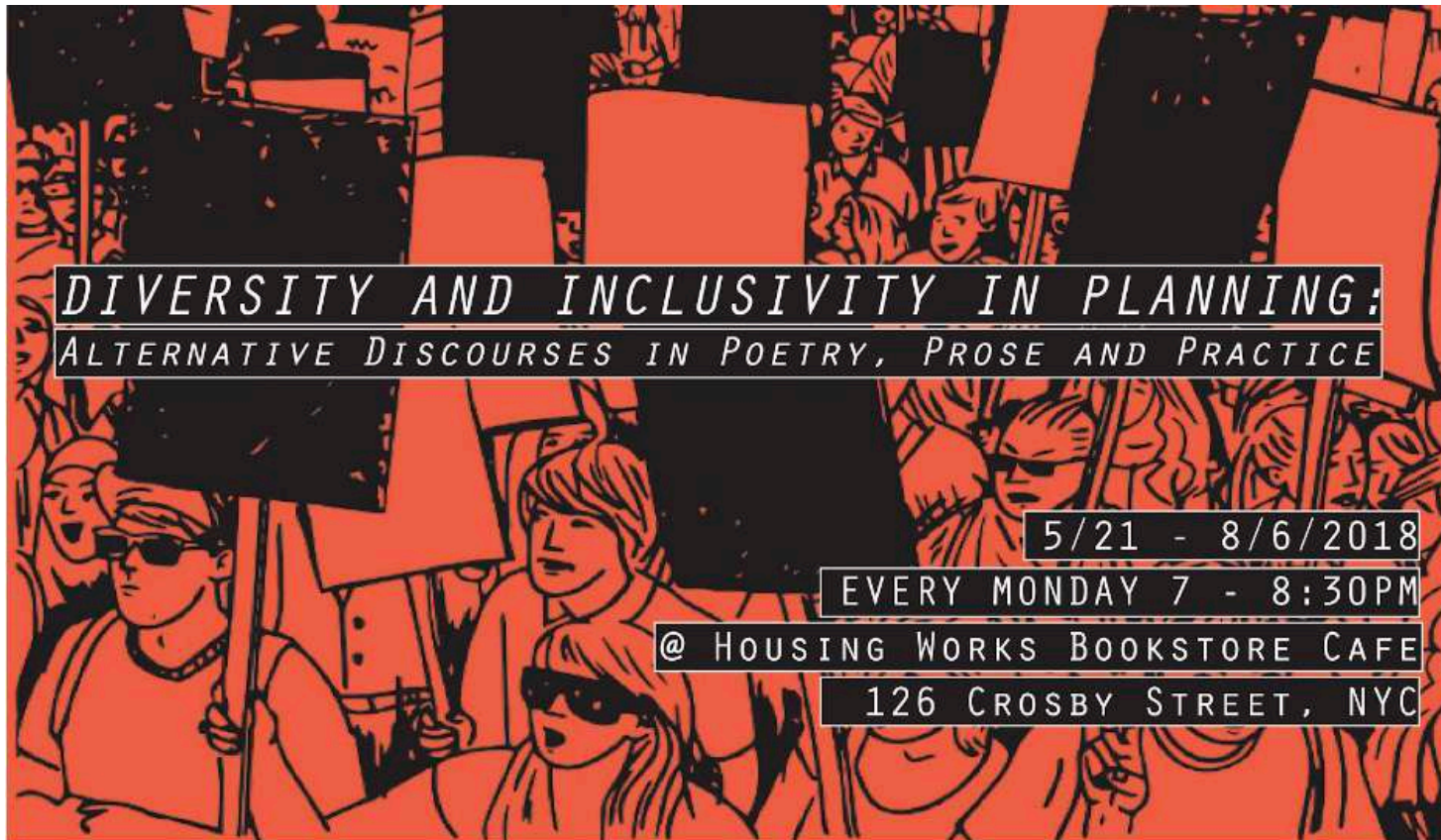
Special thanks to Hester Street & the Surdna Foundation for supporting this event as part of the Radical Imagination for Racial Justice Initiative.

RISE

Rockaway Initiative for Sustainability & Equity (RISE) is a community-based organization in Far Rockaway, Queens, New York, that provides enriching youth and community programming to inspire all generations of Rockaway residents to care for their environment and community in order to advance social equity and the physical well being of our vibrant, coastal community.

The 60th Street Community Design project explored options for redesigning and reinvigorating public space on a former vehicular street under the Beach 60th Street subway station. The project involved youth training and public workshops to generate future proposals.

<https://www.riserockaway.org/rise/>



This 12-week workshop bridges the disciplines of urban planning, architecture, sociology, and anthropology by providing a broad overview of alternative discourses with two core learning objectives and parts: 1) a deeper understanding of alternative perspectives beyond historical, planning literature that remains inherently gendered, hierarchical, and euro-centric, and 2) learning to inclusively review planning, public policy and literature of cities both within the domestic U.S realm and abroad of which are becoming increasingly influenced by immigration, multi-ethnic, and transnational communities and labor economies. Topics include decolonizing planning, indigenous planning, health and disability studies, environmental studies and food justice, LGBTQI and feminist planning, gender in disaster planning, Chicax and Latinx planning, labor, (im)migration, borders (neo-liberalization and nationalism), urban citizenship, and political mobilization.

<https://rb.gy/won4>



Plants for the People BK is a mutual aid initiative that gifts plants and nature classes to make sustainable knowledge and gardening accessible to all. Some of our past events include community plant give-aways, gardening workshops, and art and nature classes.

P4TP has worked with libraries, Brooklyn mutual aid groups, kitchens, local elementary schools, bookstores, farms, community gardens and more.

Past partners: Brooklyn Public Library, Bushwick Ayuda Mutua, Mayday Space, Workers Justice Project, The Trash Project, Star Route Farms, Patagonia Williamsburg, Fund Abortion Not Police, Saturn 16 Studio, Mi Casa Resiste, Latinos Americanos Unidos, LIVIN NYC, Clean Bushwick Initiative, TimberWolf, Mil Mundos Bookstore, Riders for Black Lives, PS162 and POWRPLNT.

<https://linktr.ee/plantsforthepeopleBK>



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